

FOOTBALL FEVER

at the NWA

Which team were you repping? Will your team win? Will you stay true to one team all the way to the very end? Well, even if you did not 'rep' a team for the 2026 FIFA World Cup, the attire was rocking the fashion scenes all over Jamaica. Even here at the National Works Agency, staff member were not to be left out. Those who took part posed strongly, hoping to be victors and have bragging rights at the end. Or shyly, in tides of uncertainty...still! Or even irritable (if their team was already out!) Some just posed because they liked the shirt and they just wanted to take part in the "REP YOUR TEAM - JERSERY DAY." Whatever the reason, it was a fun exercise orchestrated by the Office Management Unit.



ROADSTER

A Publication of the Communication and Customer Services Department ... Paving the way

Volume 54 Issue 79 June 2026



Troy Bridge - Reopens!! ... pg 1-2

Improper Garbage disposal in Jamaica-
The silent flood-causing issue ... pg 8

From the Desk of the Intern ... pg 16

Prime Minister, Dr. the Most Hon Andrew Holness (fourth left), symbolically cuts the ribbon to mark the official opening of the Troy Bridge in Trelawny on June 5, 2026. Sharing in the moment are from left, Mayor of Falmouth and Councillor of the Warsop Division, Colin Gager, State Minister in the Ministry of Justice and Constitutional Affairs and Member of Parliament for Trelawny Southern, Hon. Marissa Dalrymple-Philibert, Minister without Portfolio in the Ministry of Economic Growth and Infrastructure Development with responsibility for Works, Hon. Robert Morgan, Permanent Secretary in the Ministry of Economic Growth and Infrastructure Development (MEGID), Arlene Williams, students from Troy High School and Member of Parliament for Manchester North Western, Mikael Phillips. **See related story on page 2**

**PUH
ROAD!**

POWERED BY THE NATIONAL WORKS AGENCY

TROY BRIDGE

in Trelawny Officially Opened



An aerial view of the newly constructed Troy Bridge, which sits on the border of Southern Trelawny and North Western Manchester.

Residents and stakeholders in Troy, Trelawny and neighbouring communities in Manchester have welcomed the long-awaited completion of the reconstruction of the Troy Bridge in Trelawny. The bridge which was constructed at a cost of approximately J\$231 million now reconnects the Albert Town to Troy main road in Trelawny to the Troy to Oxford corridor in Manchester North Western, a critical link between both parishes.

The bridge was officially opened on June 5, 2026, by Prime Minister Dr. the Most Honourable Andrew Holness. This after a 5-year wait, fraught with several challenges which delayed the commencement of works and also the progress of works.

In 2021, Tropical Storm Grace showed no mercy to the 125-year-old Troy Bridge. The collapse of the bridge dealt a serious blow to the lives and livelihoods of residents in the communities of Troy in Trelawny

and Cowick Park in Manchester and several other communities who traversed the Troy bridge daily. Residents were encouraged to use an alternative route, however this proved expensive and time consuming for locals including children attending the nearby Troy Primary School and the Troy High School.

To avoid the increased cost to transportation and increase in travel time, many residents opted to use creative means to traverse the area including the use of a rickety makeshift foot bridge. When the tide was high, the less risk averse residents, opted to use a pulley system with buckets to make their way across the river. Recognizing the danger of these practices the National Works Agency (NWA) constructed a temporary foot bridge to facilitate pedestrian movement while the bridge was being reconstructed.

Work on the new bridge commenced in July 2024 with an estimated 12-month timeline, which was delayed by

continue on next page



Summer Intern Tashay Casey (Left) poses with Human Resource Officer Mrs. Audrey Jones-Francis

A Summer to Remember

The weeks flew by like a summer breeze,
As we walked through the doors, a bit ill at ease.
With notebooks in hand and a mountain to learn,
And a quiet ambition to prove what we'd earn.

From the very first morning, the welcome was warm,
Guided by mentors who weathered the storm.
You opened the files, you shared what you knew,
And patiently showed us how great teams grow and do.

We stepped into projects, we found our own feet,
In the hum of the office, the pace of the street.
We learned that the work takes a sharp, steady eye,
And a dedicated team to keep standards high.

To the leaders who steered us, the staff who took time,
Your patience and wisdom have made this climb prime.
You didn't just give us a desk and a task,
You answered each question we ventured to ask.

Now Friday is coming, the tenth of July,
The notebooks are closing, it's time for goodbye.
But we're leaving much wiser than when we began,
With a clearer perspective and a concrete plan.

Thank you for the guidance, the laughs, and the grace,
For making this summer a meaningful space.
Though our internships end and we pack up to part,
The lessons we've gathered are locked in our heart.

Tashay Casey- Summer intern 2026

National Works Agency celebrates Read Across Jamaica Day 2026 ... continue from page 17

Speaking recently on the importance of literacy, Permanent Secretary in the Ministry of Education, Skills, Youth and Information, Dr. Kasan Troupe, emphasized the Government's commitment to improving reading outcomes for every child. She noted that, "Recognising the importance of literacy as a foundation for lifelong learning and success, the Ministry has introduced targeted strategies to address current performance levels and to ensure that all students are reading at or above their grade level." Her remarks made at a recent Jamaica Information Service Think Tank that gave an update on the Government's intervention to equip schools with the necessary tools and support to enhance student learning underscore the critical role reading plays in shaping confident learners and productive citizens, reinforcing the long-held belief that "reading maketh the man."

Administrative Assistant to the principal of the Bridgeport Infant School Miss Natalee Ford when asked how she felt about NWA's involvement in this year's Read Across Jamaica Day at the institution she

had this to say. "It is a good thing that the NWA came to participate because a lot of people might have the view that because it is mainly physical work that the agency does, they may feel that they do not have to know how to read or that it is not important to them. So, it was really great to see members of staff showing the children that no matter what field of work you are in, reading is fundamental".

The NWA's participation at Bridgeport Infant School extended beyond reading stories; it demonstrated how public sector organisations can positively influence children's educational and emotional well-being. By engaging directly with students in a warm and supportive way, the Agency helped create lasting memories while strengthening its connection with the communities it serves. As Jamaica continues to champion literacy through initiatives such as Read Across Jamaica Day, partnerships between schools and public institutions remain essential in nurturing a generation of lifelong readers and learners.

**BELIEVE YOU CAN AND
YOU'RE HALFWAY THERE.**

THEODORE ROOSEVELT

Wellable

Troy Bridge in Trelawny Officially Opened ... continue from page 2



Students from the Troy Primary School in Trelawny using a makeshift footbridge to cross a section of the Hector's River shortly after the collapse of the bridge in 2021



State Minister in the Ministry of Justice and Constitutional Affairs and Member of Parliament for Trelawny Southern, Hon. Marissa Dalrymple-Philibert addresses attendees at the recent opening ceremony for the Troy Bridge.

persistent bad weather. The project involved the demolition of the remains of the original structure, the driving of piles, and the construction of a 21.9 metre long, by 7.3-metre-wide bridge equipped with 1.2-metre-wide sidewalks. Additionally, the project involved river training, the rehabilitation of the approach road and the installation of road markings and signage.

Speaking at the opening ceremony in June, Prime Minister Dr. Holness expressed that the new Troy Bridge, "is not just the restoration of connection, but also the restoration of dignity." He added that bridge is not merely a physical structure, but a part of the storied history of the community but part of the story of Jamaica itself which will last the test of time.

For Prime Minister Holness, the bridge symbolizes renewal, the importance of infrastructure

in national development, the government's determination to build a Jamaica where the governance system works effectively, responsibly in service of the people.

Minister without Portfolio in the Ministry of Economic Growth and Infrastructure Development with responsibility for Works, Hon. Robert Morgan, speaking at the recent opening ceremony expressed that the restorative project was an important investment in the community, which serves to restore connectivity to a critical link deeply enmeshed in the lives of residents. He expressed that this investment will redound to future generations. Minister Morgan also expressed gratitude to residents for their patience during the construction.

Similar sentiments were expressed by Member of Parliament for Trelawny Southern Hon Marissa Darymple Philibert, Member of

Parliament for Manchester North Western, Mikael Phillips, Mayor of Falmouth and Councillor of the Warsop Division, Colin Gager.



Benton Woodbine (centre), Dwight's Construction, shares a light moment with Manager Communication and Customer Services-NWA, Stephen Shaw and Construction Manager -NWA, Orville Reynolds at the recent Bridge Opening Ceremony in Troy, Trelawny.



FOLLOW US ON INSTAGRAM!
@nwajamaica



Minister Morgan announces Plans to

REPLACE 55 BRIDGES

Islandwide



Minister without Portfolio in the Ministry of Economic Growth and Infrastructure Development with responsibility for Works, Hon. Robert Morgan addresses the audience at the ceremonial opening of the Troy Bridge in Trelawny recently.

The island's bridge network is set to receive a major boost over the course of the next 2 ½ years, with the construction of 55 bridges, through the government's Accelerated Rural Bridge Development Project. Many of the bridges to be targeted are located in the Hurricane Melissa ravaged parishes in the Western end of the island.

Minister without Portfolio in the Ministry of Economic Growth and Infrastructure Development with responsibility for Works, Hon. Robert Morgan, made this announcement at the recent opening ceremony for the Troy Bridge. Minister Morgan expressed that the island's bridge network is aged and in need of urgent upgrading. Many of these bridges are decades old, with some bridges, like the old Troy Bridge being centuries, dating back to colonial times.

In a recent address, Minister Morgan expressed that the government recognizes the importance of the bridge network since a bridge is not just a physical structure but, "a connector of communities, parishes and people."

The bridges are to be replaced with modular bridges, which are essentially made up of prefabricated high-strength steel components and are assembled on site. This solution is cost-effective and offers flexibility, without compromising on quality.

Currently the project is in the early stages. The budget has been approved and now the government will move to the second stage-procurement. Among the bridges which have been earmarked for repair are the Rock Bridge in Trelawny, the Seven Rivers Bridge in St. James, the Askenish Bridge in Hanover, and the Jackass Bridge in Westmoreland.



The Askenish Bridge in Hanover.

National Works Agency celebrates

Read Across Jamaica Day 2026



Screengrab of a social media video posted by the NWA from Read Across Jamaica



Students from Bridgeport Infant School pose for a photo opportunity on Read Across Jamaica



Students from Bridgeport Infant School pose for a photo opportunity on Read Across Jamaica

Read Across Jamaica Day 2026 marked a joyful visit to Bridgeport Infant School in May as part of Child's Month activities, bringing stories and smiles to children aged three to six years old. The National Works Agency (NWA) made its first-ever appearance for the annual reading initiative, demonstrating its commitment to community engagement.

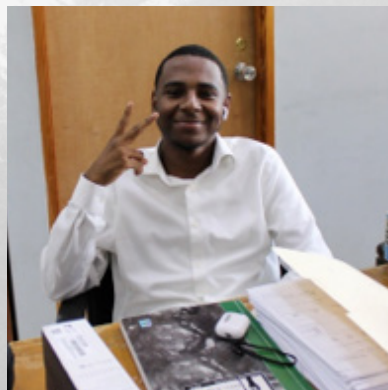
Senior Communication Officer Monique Gordon and Community Relations Officer Anneque Bennett represented the Agency, reading aloud and leading interactive storytelling sessions tailored for the young audience. Their visit combined playful narration with simple questions and discussions, helping the children engage with the stories while fostering early literacy and listening skills. The 2026 Read Across Jamaica Day theme, "Prioritizing our children's mental health — Stronger minds, Safer future," framed the day's

activities. Some 63 Students, teachers and staff at Bridgeport Infant School welcomed the visit, noting the positive energy and the value of external partners contributing to children's learning experiences. Against the backdrop of the NWA's 25th Anniversary, this initiative was perfect as the organization had the opportunity to highlight its mandate of "Developing Safe, Quality and Reliable Roads" which caters to all citizens, children being among them.

Principal of the Bridgeport Infant School Mrs. Kaysha Wright told the ROADSTER "literacy is one of our big-ticket items. We want to ensure that our babies leave infant school with the ability to read. When the students are equipped with knowledge of literacy they perform better in prep and primary school. In high school, they are confident because they were early readers."

From the Desk

of the Intern



Rajay Richards
Intern, Communication and Customer Services

My name is Rajay Richards. I am a 20-year-old University of Technology, Jamaica student. I was placed in the Communication and Customer Services Department (CCSD) for my summer internship at the National Works Agency (NWA). This department oversees the organization's overall communication with the public. They ensure the public is up to date with all the projects and programmes that the agency undertakes and creates content for the social media platforms showcasing them on Instagram, X, Facebook and Youtube.

The CCSD also keep track of the analytics. This includes how people interact with the content posted on the social media platforms, and if necessary (based on the report), make necessary improvements. It may be a small department, but these officers have a lot of responsibilities. Some parts of the job require the officers to be on the road. They do this to conduct surveys, meet with Members of Parliament and Government officials on project sites and attend opening ceremonies for new infrastructures.

This is a very hands-on learning process as the officers sometimes let me help with creating content for social media. Recently I was asked to create a poster for the 'Guess the Location' challenge to post on their Instagram page. I was also able to attend the opening ceremony for the Spring Village Bridge in St. Catherine with fellow officers. By attending that ceremony, I was able to see the hard work of ordinary Jamaicans and how important this piece of infrastructure was to the community. Occasionally, I'm tasked with administrative duties such as typing reports and filing documents.

The officers in the department are really the ones making this experience so wonderful for me. They always ask for my input on some topics and that makes me feel like my opinion matters and it enforces teamwork. They have all taken me under their wings to ensure that I am learning. They make sure I am included in everything so I never felt left out.

PAVING THE WAY TO PARADISE:

NWA and the Tourism Enhancement Fund Transform Tourism Routes in Western Portland

There are few places in Jamaica where the journey is as breathtaking as the destination. In Portland, winding roads weave through lush mountains, cascading rivers, secluded beaches, and some of the island's most picturesque communities. Every bend reveals another postcard-worthy view, making the parish a destination where the drive itself is part of the experience.

Recognising that quality road infrastructure is essential to sustaining tourism and improving the lives of residents, the National Works Agency (NWA), in partnership with the Tourism Enhancement Fund (TEF), continues to invest in maintaining and upgrading key roadways that serve both communities and visitors.

Two recently completed rehabilitation projects in western Portland demonstrate how strategic infrastructure investments can preserve one of Jamaica's most treasured tourism destinations while improving safety, accessibility and mobility for everyone who travels its roads.

Wakefield to Red Shop: Restoring a Vital Community Link



Preparatory works being done along the Wakefield to Red Shop roadway in Portland.



From Left: Lutemen helping to spread the asphalt onto the surface of the roadway; Roller being used to compact the material. Paved roadway.



One such investment is the rehabilitation of the Wakefield to Red Shop roadway in western Portland. Commencing on February 19, 2026, the three-month project was substantially completed by the end of April at a cost of approximately J\$19.9 million.

Executed by Matcon Construction Systems Ltd., the works formed part of the Routine Road Maintenance Programme and focused on restoring the condition of this important local route.

The project included nearly one kilometre of bushing and trimming of overgrown road banks, cleaning of side

Paving the Way to Paradise: NWA and the Tourism Enhancement Fund Transform Tourism Routes in Western Portland ... continue from page 5

drains to improve surface water drainage, preparatory works, prime coating, and almost 4,900 square metres of pothole and patch repairs.

While these activities may appear inconsequential, they play a critical role in preserving road assets, improving safety and ensuring motorists and visitors enjoy smoother, more reliable journeys through the parish.

Section to Hardwar Gap: Building on Continued Investment

The partnership between the NWA and TEF also delivered improvements along the Section to Hardwar Gap roadway, another important route serving western Portland. Construction began on May 13, 2026, and the project was completed by the end of June, well ahead of the August deadline.

Valued at J\$26.6 million and undertaken by Morris Hill Limited., the rehabilitation programme included site clearance, bushing and trimming of approximately 1,400 metres of roadway, cleaning of side drains, preparatory works, prime coating and approximately 6,800 square metres of asphaltic concrete patching.



At left: Luteman and shovel men preparing the Section to Hardwar Gap roadway for paving. At right: Paver on site of Section to Hardwar Gap in Portland.

The upgraded roadway will provide safer and more comfortable travel conditions while helping to preserve the integrity of an important transportation corridor that supports both local communities and tourism-related activities.

A Partnership Driving Sustainable Growth

The continued collaboration between the National Works Agency (NWA) and the Tourism Enhancement Fund (TEF) demonstrates how infrastructure investment can support sustainable national development. By improving roads in tourism-dependent communities, the partnership strengthens Jamaica's competitiveness as a premier destination while delivering tangible benefits to the people who live and work there every day.

For Portland, where nature remains the greatest attraction, these projects represent more than improved pavement. They help preserve the accessibility, charm and authenticity that have made the parish one of Jamaica's most treasured destinations. As visitors continue to discover Portland's rivers, mountains, beaches, and welcoming communities, they will do so on roads that are safer, more reliable and of a better quality.

Springs of Hope for residents of Spring Village ... continue from page 14

motion on February 3, 2025, when reconstruction work began, backed by a project investment of J\$249,185,424. The contract was awarded to Dwight's Construction Limited.

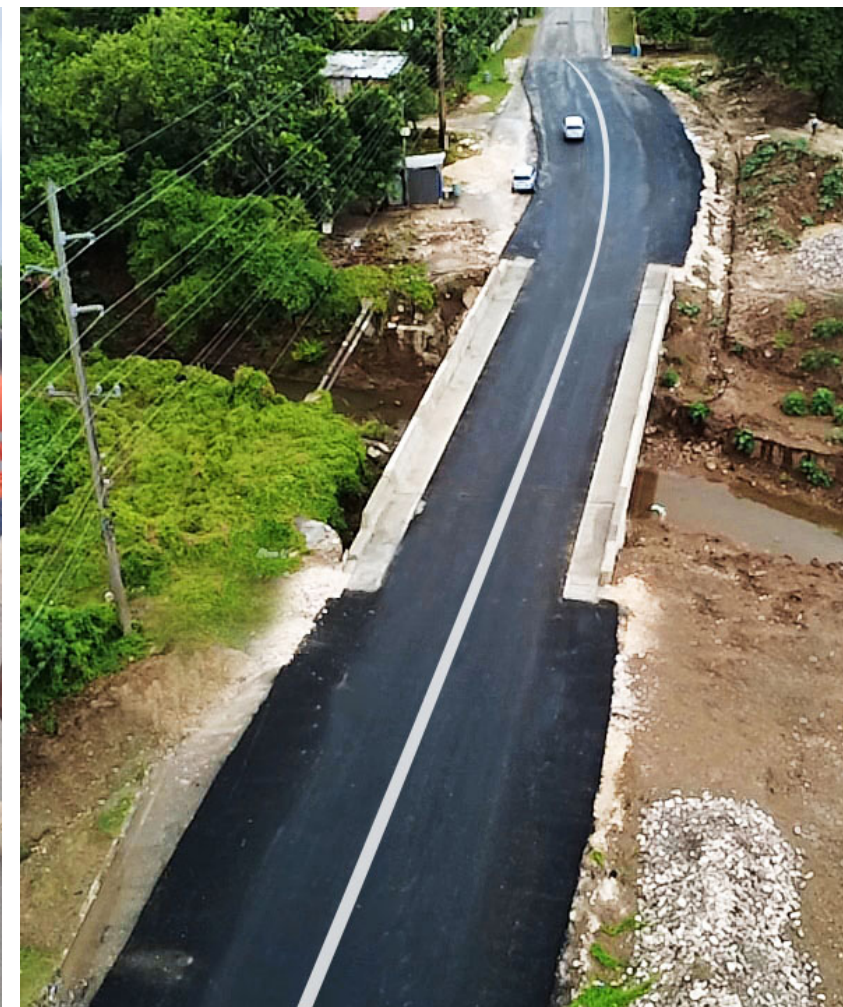
The scope of works included utility relocation, demolition and site clearance, rock excavation, and river training to stabilise the embankments of the waterway. The new structure, founded on piles carries concrete girders, unlike the old bridge which was made from steel. Pavement works, road markings, and road signs completed the project. By the end of May 2026, the project had reached substantial completion: a new structure measuring 1.52 metres wide and 33.5 metres long.

The Honourable Clifford Everald Warmington, Member of Parliament for St. Catherine South Western candidly acknowledged that the procurement process remains extensive and lengthy. Yet this was matched by genuine commendation for Chief Executive Officer of the NWA, Everton Hunter and the team behind the project, whom he credited with restoring stability to Spring Village and its neighbouring communities. It is a reminder that progress, however delayed by process, is still progress.

For the residents who lived through the closure, the bridge's return carries a weight that no project budget or engineering specification can fully express. What the Spring Village Bridge represents, in the end, is the NWA fulfilling its mission of developing a safe and reliable road network.



Team applying thermoplastic layer to the surface prior to the bridge's official opening



An aerial view of the reconstructed Spring Village Bridge in Nightingale Grove, St. Catherine.

Springs of Hope

for residents of Spring Village

"I'm so glad and overjoyed. I used to walk on this bridge when I was a little girl coming from Spring Gardens before the bridge 'pop dung', says a resident of Spring Village who watched the changes of bridge for the better part of half a century. For her, and for an entire cluster of communities in Nightingale Grove, St. Catherine, the reconstruction of the Spring Village Bridge is the return of something that had quietly anchored daily life for generations.

Spanning the Cobourne Gully, the bridge serves as the critical connective tissue between Back Pasture, Worthy Park, Nightingale Grove, Five Acres and Spring Village; communities whose residents relied on it to attend work, school, markets, and each other. In

September 2022, the National Works Agency (NWA) ordered its closure due to public safety concerns tied to structural defects. Weight limitation had earlier been implemented in order to prevent overloaded vehicles from further compromising the structure. The old bridge could bear no more than 12 tons, a restriction that had shaped how the area moved, traded, and lived for years. For businesses such as Jamaica Broilers Group's Best Dressed Chicken, and for ordinary commuters, the only alternative was a lengthy detour through Gutters and Old Harbour Road which led to additional travel time, cost, and a daily inconvenience that residents absorbed

The National Works Agency's mandate was put into



Prime Minister, Dr. the Most Hon Andrew Holness giving the main address at the Bridge Opening Ceremony



Minister of Economic Growth and Infrastructure Development with responsibility for Works Robert Morgan during an address at the Bridge Opening Ceremony

continue on next page

SAFER STREETS AHEAD:

NWA partners with Kiwanis Club for Labour Day 2026

There is an old, almost municipal wisdom in the idea that a road tells you who it was built for. A carriageway without a single marking favours the vehicle; a thoroughfare interrupted by deliberate white stripes favours the person on foot. This Labour Day, the National Works Agency (NWA) set out to tip that balance back benefiting both the pedestrians and drivers, partnering with the Kiwanis Club of Liguanea, Guardian Group and other volunteers to install new pedestrian crossings at six (6) of the Corporate Area's busiest junctures.

Under the leadership of Traffic Supervisor Judy-Kaye Grant, the Agency's Data Collection, Signal and Road Marking team mobilized across the parish of St. Andrew. The team worked at Liguanea Plaza, Jamaica College, Barbican Road in the vicinity of Chest Hospital, Shortwood Road, St. Francis Primary which is adjacent to Azan Supercentre and Dominica Drive. These areas were carefully selected for their high pedestrian volume, particularly around schools and medical facilities, where safe crossing points are not a convenience but a necessity.

Michael Long, Dwayne Paisley, Kurt Wilkinson, Jordon Julye, Kedvah Gordon, Marlon Campbell, and Donald Taylor executed the demarcation and surface preparation, while Stewart Edwards kept the unit mobile between locations as driver. The team worked to install full zebra markings at each non-signalised crossing. For locations without traffic signals, the Agency's specification called for a complete zebra crossing, ensuring maximum visibility and a clear, internationally recognised cue for both pedestrians and motorists to share the road safely.

What made the day resonate beyond the paintwork was the spirit behind it. When asked what Labour Day means to her, Judy-Kaye Grant spoke simply of helping others. Kurt Wilkinson echoed that sentiment, describing the day as one for "acts of service, giving back to the community and a good feeling working along with people". For the team, the work was not just about meeting a specification. It was about leaving something behind that the community would use and benefit from long after the day was done.

The Kiwanis Club of Liguanea and Young Pioneers Jamaica Online (YPJO) proved as ideal partners in this mission. Speaking on the collaboration, the YPJO Club's President shared that "Labour Day is a time for Jamaica to give back, a time for everybody to do something that is beneficial to everybody in Jamaica". That ethos of shared benefit was evident in every crossing painted, every measurement checked, and every community member who paused to watch and thank the team at work.

This year's Labour Day project reflected a broader culture taking root within the NWA where staff members step beyond their day-to-day mandates to engage directly with the public they serve. As communities across Liguanea and beyond now cross safely at points once unmarked, the Agency's message is clear: safety is not limited to an organization, but a shared responsibility among all stakeholders of Jamaica.



Screen grab of Labour Day activities posted on Social Media

Improper

Garbage disposal

in Jamaica- The silent flood-causing issue

Garbage disposal is an important issue in Jamaica because improper waste management can harm the environment, public health, and the country's overall physical infrastructure. Every day, garbage is produced by households, businesses, and motorists. When waste is not disposed of correctly, it can create unpleasant surroundings and contribute to environmental problems, among them flooding.

One common issue in Jamaica is the disposal of garbage from vehicles. Some motorists throw bottles, food containers, and other waste onto the roads instead of keeping it until they find a proper bin. The Government will be proceeding with plans to introduce legislation to impose stiffer penalties for improper waste disposal. Legislation is to be passed to increase the fines for illegal and improper disposal of municipal waste, and a bill will be tabled requiring citizens to separate their garbage.

Minister of Local Government and Community Development, Hon. Desmond McKenzie, who made the disclosure, said prior to the introduction of the legislation, an islandwide public education campaign will be undertaken to sensitise citizens on the details of the laws. "When the new legislation comes, the country will be aware, because we are going to be taking the programme right across the country into various community forums saying, 'these are the things that will happen', so that the country is in a position to digest them he said." These stiffer penalties to come are against the backdrop of the Anti-Litter Act Jamaica of 1986 which is aimed at reducing littering and promoting waste management practices. The Act includes various regulations and penalties for littering offenses, which are enforced by the National Solid Waste Management Authority (NSWMA). The Act covers a wide range of activities, including illegal dumping, littering public spaces, and defacing properties. The NSWMA has been actively involved in enforcing the Act, with a focus on public education and strict enforcement of the law.

The National Works Agency (NWA) is drawn into the

fold as garbage often ends up in drains and gullies, contributing to flooding and pollution.



The kind of practice that can lead to clogged drains

The same garbage that has been thrown from vehicles end up in earth drains, U-drains and culverts installed by the NWA and subsequently our gullies the agency alsmaintains which, if not trapped, go into our larger bodies of water, for example rivers and the sea. People who dump their garbage in the gullies are equally contributing to the issue of pollution. When that issue of pollution in our gullies is compounded and it is blocked by that garbage, then the issue of flooding arises. This can cause a strain on the existing infrastructure. The embankments of the gullies fail, and entire structure is now overrun with garbage. The NWA, through its various programmes, clean the gullies and surrounding structures. Efforts are particularly ramped up during the hurricane season. Gullies and drains are cleaned islandwide, and this even creates seasonal employment for many individuals.

Construction Manager, Major Projects at the NWA Sherwin Dennis, commented on the observations made by him and his team during their work. "The indiscriminate use of the gullies by citizens and the

Building Better Roads. Connecting a Stronger Jamaica ... continue from page 12

Two Transformational Flagship Projects

Among the 37 road projects are two landmark developments that will reshape traffic movement within the Kingston Metropolitan Area.

Washington Boulevard Improvement Project

Valued at approximately J\$4 billion, this project will transform one of Kingston's busiest transportation corridors. Serving more than 150,000 vehicles every day, the improvements include widening the roadway to six lanes, constructing a grade-separated interchange at the Molynes Road intersection, extending turning lanes, installing a new signalised intersection at Waterhouse Drive, and upgrading utilities. Together, these improvements are expected to significantly reduce congestion while improving safety along this critical route.

Dunrobin Avenue Extension

With an investment of J\$6.88 Billion, this project will introduce a new 2.3-kilometre, four-lane roadway connecting Constant Spring Road directly to East Kings House Road via the Sandy Gully alignment. Designed to bypass heavily congested city streets, the project also includes overpasses, a half-diamond interchange and modern traffic signal systems that will improve traffic flow throughout the surrounding road network.

DELIVERING LONG-TERM BENEFITS WHILE MANAGING SHORT-TERM CHALLENGES

Projects of this scale inevitably require patience. Motorists may encounter temporary traffic diversions, construction activity and occasional weather-related delays. To minimise disruption, the National Works Agency (NWA) will implement phased construction schedules, issue regular travel advisories and work closely with utility companies, landowners and local stakeholders throughout implementation.

These temporary inconveniences will ultimately deliver lasting benefits through lower vehicle operating costs, reduced fuel consumption, improved travel times and a more resilient national road network.

Measurable Community Impact

The programme's benefits are already evident in the data. In Montego Bay, improvements to Howard Cooke Boulevard will enhance travel along one of the city's busiest corridors, supporting nearly 60,000 vehicles daily while directly benefiting more than 16,000 residents.

In St. Andrew, improvements to Molynes Road will improve daily travel for over 70,000 residents and approximately 26,000 vehicles each day, while upgrades to the Sir Florizel Glasspole Boulevard/Windward Road corridor will strengthen one of eastern Kingston's most important gateways.

In St. Catherine, the rehabilitation of the Spanish Town Bypass and Linstead Bypass will ease congestion for thousands of daily motorists and strengthen links between residential communities and commercial centres.

Meanwhile, along Jamaica's western coastline, improvements from Great River to Sandy Bay and Parish Border to Negril will support smoother travel for residents, businesses and the tourism industry alike.

Connecting People to What Matters Most

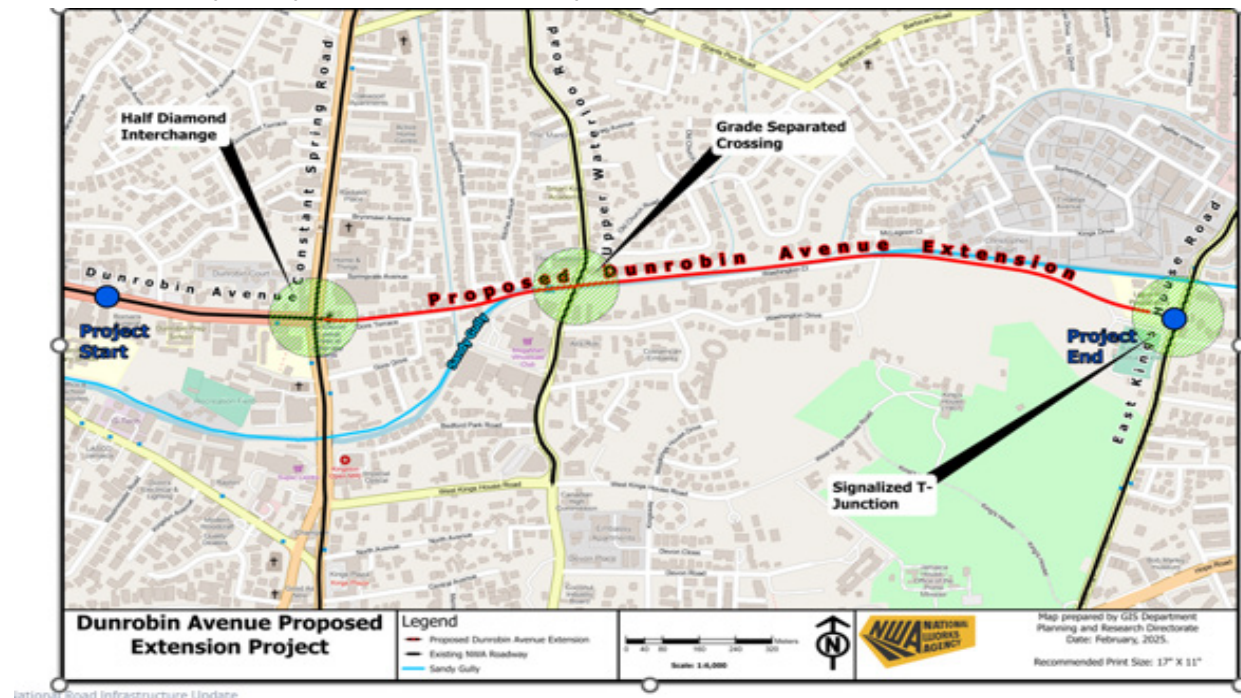
Ultimately, the true value of a road lies not simply in the pavement itself, but in the opportunities it creates. Whether it is a child travelling to school, an ambulance responding to an emergency, a farmer transporting produce to market, or a visitor exploring Jamaica's natural beauty, better roads make every journey safer, faster and more reliable.

By improving access to 164 schools, healthcare facilities and emergency service locations, the SPARK Main Roads Programme is strengthening the connections that communities rely on every day. More than a road rehabilitation initiative, SPARK is helping build a stronger, more connected Jamaica—one corridor, one community and one journey at a time.



FOLLOW US ON INSTAGRAM!
@nwajamaica





the Cooperage to Gordon Town to Mavis Bank corridor. These roads carry thousands of commuters each day and serve as vital links between residential communities, business districts and public services.

St. Catherine and Clarendon

Major investments will improve transportation through two of Jamaica's fastest-growing parishes. Projects include improvements to the Spanish Town Bypass, Linstead Bypass, Gregory Park Main Road, Port Henderson Road, Free Town to Four Paths to Whitney Turn, and Chapleton to Pennants - corridors that support industrial activity, agriculture and expanding residential communities.

Central and Northern Jamaica

Communities throughout Manchester, Trelawny, St. Ann and St. Mary will benefit from improved connections to major highways and town centres through projects including: Greenvale to Spur Tree Bypass; Troy to Warsop; Priory to Bamboo; and Islington to Port Maria.

Strengthening the Tourism Corridor

Along Jamaica's tourism belt, extensive improvements to the North Coast Highway (A1) will enhance travel between Great River, Sandy Bay, Lucea, Green Island and Negril, improving mobility for residents, workers and visitors while supporting one of Jamaica's most important economic sectors.

What These Improvements Mean for Jamaicans

The benefits of the programme will be felt long after construction crews leave:

Faster, More Reliable Travel

By improving some of Jamaica's busiest roadways, motorists can expect reduced congestion, shorter travel times and more predictable journeys. Businesses will move goods more efficiently, public transportation will operate more smoothly, and commuters will spend less time in traffic.

Better Access to Essential Services

Reliable roads are essential for connecting communities to opportunity. The upgraded corridors will improve access to schools, hospitals, employment centres, commercial districts and tourism destinations, particularly in areas where poor road conditions have historically slowed movement.

Safer Roads for Everyone

Safety has been built into every stage of the programme. Beyond rehabilitating road surfaces, projects will include upgraded traffic signals and signage; improved road markings; enhanced street lighting; new sidewalks; safer pedestrian crossings; and modern traffic management features designed to reduce collisions and improve visibility.

continue on next page

communities continue to cause damage and flooding in our gully drainage network. It is not just simple household garbage, fridge, stove, mattresses you know, but it is also construction waste like site debris, industrial waste and medical waste if not disposed of properly. A part of the problem is also encroaching. Individuals who encroach along the gully bank with their homes or businesses make it difficult for the NWA to go in and address issues like blockage within the gully because access is limited for the team to go in and investigate, assess and maintain. If there is no access, we are unable to carry out our function of cleaning and maintaining the gullies properly."

Another major problem is the use of gullies as dumpsters. Some people illegally dump household garbage and other waste into gullies, believing it is a convenient way to get rid of rubbish. However, this practice blocks waterways, increases the risk of flooding and sometimes creates health issues as they become breeding grounds for mosquitos. among the world's and are known many Jamaicans the spread of and Dengue. has eliminated mosquitoes remain spreading serious such as dengue, and Zika, and cases of malaria By disposing of responsibly and drains clear, reduce flooding in communities.

Community Manager at Sharnon Williams, environmental risks to wildlife and from littering. She to keep a litter bag vehicle to store

proper disposal receptacle is available. "From time to time, we may have a snack on the road. While we're travelling, we may be hungry, and we want to eat... sometimes there may not be a readily available bin, but we want to encourage Jamaicans to keep that waste until they find a bin," she said. Miss Williams noted that improper disposal of garbage, of even small items, can have serious environmental consequences, including increased flooding, especially as the country is in the hurricane season. "When you litter, the waste will clog the drains and it will cause flooding," she pointed out. She noted that children often replicate the behaviour of adults and is encouraging parents to model proper waste-disposal practices.

Miss Williams said that every citizen has a role to play in protecting the environment, pointing out that simple actions such as holding on to waste and discouraging others from littering can help to keep communities safer and cleaner. As the NWA continues to develop 'Safe, Reliable and Quality Roads, let us not forget that we all have a role to play by being good stewards of our corridors and that includes but not limited to proper garbage disposal.



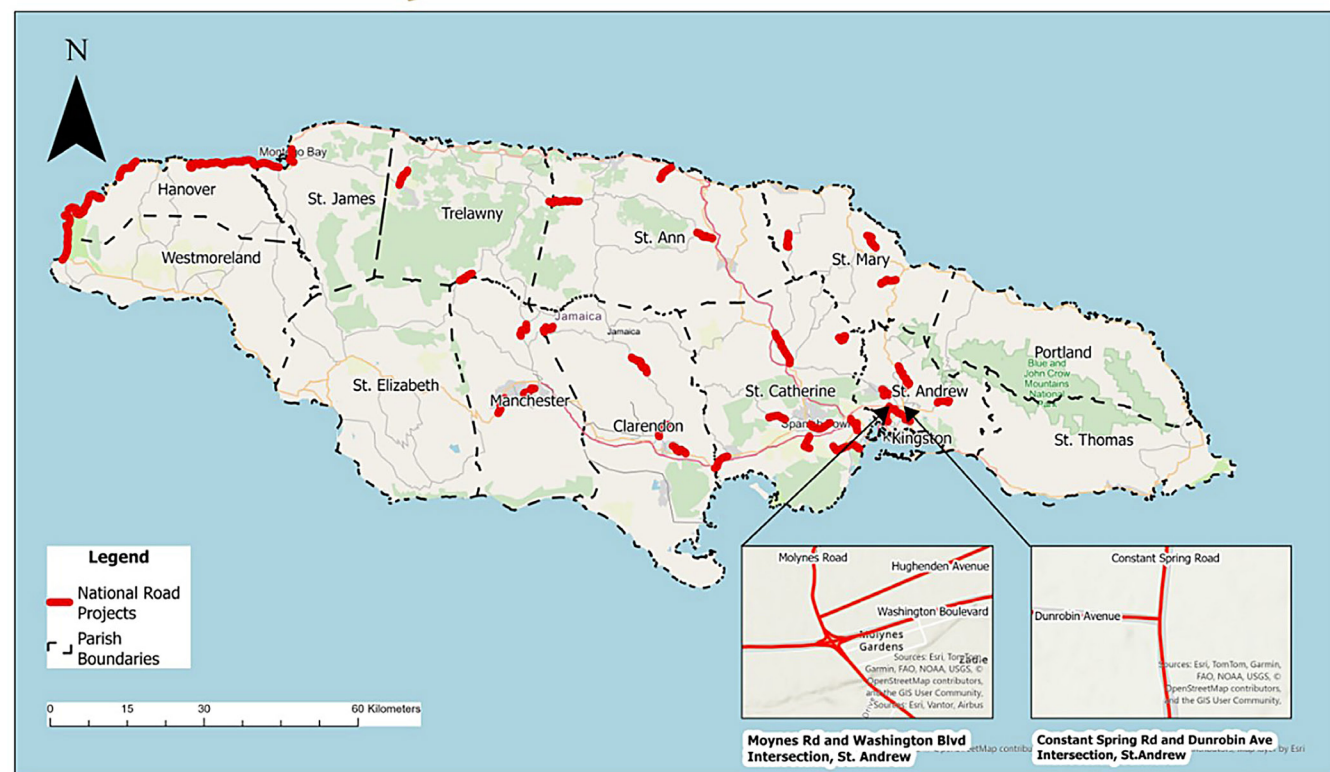
A gully in the corporate area where individuals have dumped garbage

Mosquitos are deadliest pests to have killed through Chikungunya While Jamaica malaria locally, capable of illnesses chikungunya imported can still occur. our garbage keeping our we can help our respective

Relations NSWMA, noted the damage and public safety advised people inside their waste until a

Building Better Roads.

Connecting a Stronger Jamaica



Map of Jamaica with locations of roadways targeted under Main Roads Component of SPARK Programme

Roads do far more than connect places. They connect people to opportunities, businesses to markets, students to schools, and families to essential services. Every kilometre of modern road infrastructure strengthens Jamaica's economy, improves public safety, and enhances the quality of everyday life. That vision is at the heart of the Shared Prosperity through Accelerated Improvement to Our Road Network (SPARK) Programme.

With construction on the Main Roads Component set to begin by the end of July 2026, Jamaica is embarking on one of its most ambitious road rehabilitation programmes in recent history. Backed by an overall investment of J\$25 Billion, the initiative will modernise critical transport corridors across the island, creating safer, more resilient, and more efficient road networks for generations to come.

BUILDING ROADS THAT MATTER

The SPARK Main Roads Programme was not designed simply to repair deteriorated roads. Every project has been carefully selected using a comprehensive, data-driven framework that evaluates:

- Population served
- Traffic volumes
- Access to schools, hospitals and emergency services
- Each corridor's contribution to economic activity

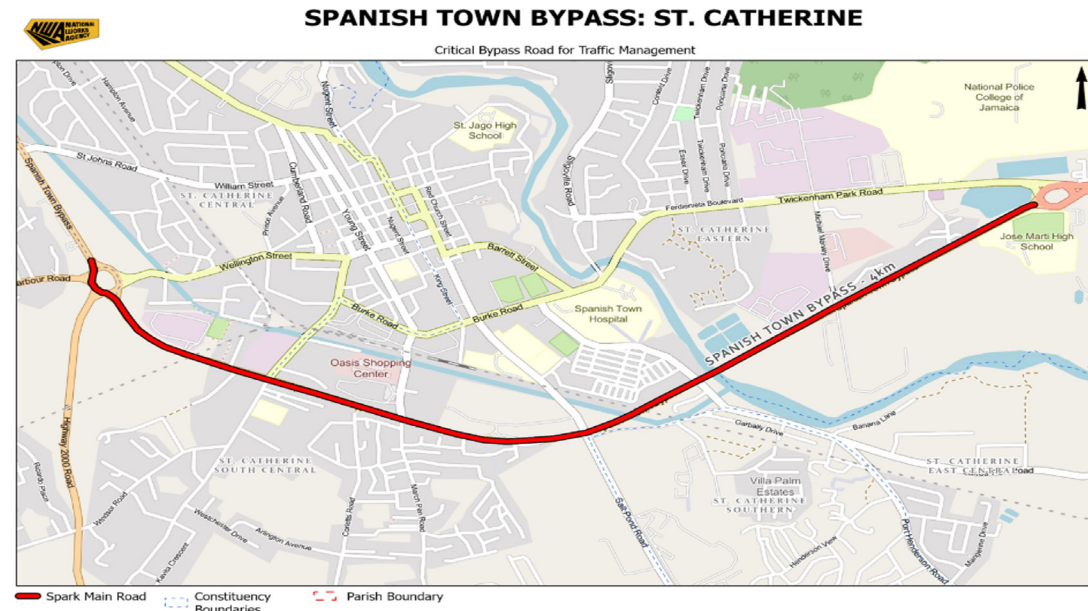
This approach ensures that every dollar invested delivers the greatest possible benefit to the Jamaican people.

By the numbers, the programme will:

- Rehabilitate 37 major corridors across 10

continue on next page

Building Better Roads. Connecting a Stronger Jamaica ... continue from page 10



- parishes;
- Directly benefit more than 900,000 residents;
- Support over 500,000 daily journeys
- Improve access to 164 schools, healthcare facilities and emergency service locations

Together, these improvements represent far more than infrastructure upgrades—they represent investments in people and communities.

A TRULY NATIONAL PROGRAMME

From Kingston to Negril, from rural farming communities to bustling commercial centres, the SPARK Main Roads Programme has been designed with nationwide impact in mind.

Kingston Metropolitan Area

Several of the capital's busiest corridors will receive major upgrades, including sections of Molynes Road, Oxford Road, Red Hills Road, Stony Hill Road and



continue on next page